

## AFA PRINCE2® Style Exam Answers

Correct answers are marked in red.

### Business Case

- 1) Formal approval of the Business Case is required from the executive to ensure there is senior management commitment to the project. This approval is part of?
  - a) Starting up a Project
  - b) Initiating a Project
  - c) Directing a Project
  - d) Managing Product Delivery
  
- 2) Which of the following should NOT be included in a Business Case?
  - a) Risks
  - b) Options
  - c) Delegation
  - d) Benefits

### Organization

- 3) A minimum of three project interests must be represented on the project board at all times, which of the following is not one of the three?
  - a) Business
  - b) Financial
  - c) Supplier
  - d) User
  
- 4) Are the following statements true or false?  
The senior user is responsible for;
  - Providing user resources
  - Ensuring that the project produces products that meet the user requirements
  - Ensuring that the project provides the expected user benefits
  - a) All three are correct
  - b) Only the second and third statements are correct
  - c) Only the second statement is correct
  - d) All three are wrong

## Plans

- 5) Which of the following should not be part of the Project Plan?
- a) The resources and time needed for all relevant activities (including project management and control) and any need for people with specific skills
  - b) When activities will occur
  - c) Agreed tolerances
  - d) Risk Register
- 6) Put the following plan elements in the correct order, (A) Design, (B) Prepare the schedule, (C) Prepare Estimates
- a) C, B, A
  - b) B, A, C
  - c) A, C, B
  - d) C, A, B

## Controls

- 7) Which of the following DOES the project manager control?
- a) Authorize a Stage or Exception Plan
  - b) Authorize the Project
  - c) Authorize Work Packages
  - d) Authorize project closure
- 8) Fill in the blank: PRINCE2 uses stages to deal with key decision points. The decision forms the basis of the end stage assessments carried out in *Authorising a Stage* or .....
- a) Planning a Project
  - b) Planning a Stage
  - c) Reporting Highlights
  - d) Exception Plan

## Risk

- 9) Another name for Risk tolerance is?
- a) Risk change
  - b) Risk appetite
  - c) Risk acceptance
  - d) Risk leniency

- 10) Which of the following activities is not a key point in the management of risk flow?
- a) Authorize the Project
  - b) Updating the Business Case
  - c) Plan the next Stage
  - d) Capture and examine issues and Risks

### Quality

- 11) Put the following steps on the path to Quality Processes in order (A) Quality Management Strategy, (B) Customer Quality Expectations and (C) Quality Register
- a) C, B, A
  - b) B, A, C
  - c) A, C, B
  - d) C, A, B
- 12) Which of the following processes should cover the first aspect of project quality planning?
- a) Directing a Project
  - b) Initiating a Project
  - c) Starting up a Project
  - d) Closing a Project

### Configuration Management

- 13) Which of the following functions is not covered by configuration management?
- a) Filling all documentation produced during the development life of the product
  - b) Establishing a coding system that will uniquely identify each product
  - c) Identifying the owner of the product
  - d) Carrying out Quality Assurance activities
- 14) Which of these is not a core Configuration Management?
- a) Control
  - b) Assessment
  - c) Verification
  - d) Status Accounting

### Change Control

- 15) Complete the following sentence - A project issue is anything that could have an ..... effect on the project
- a) Beneficial
  - b) Detrimental
  - c) Either detrimental or beneficial
  - d) Adverse

- 16) Project issues can arise from any project processes?
- a) True
  - b) False
- 17) There are four management levels that need to be taken into account in the PRINCE2 context, which of the following is one;
- a) Corporate or Programme Management
  - b) Managing Product Delivery
  - c) Quality Management
  - d) Directing a Project

### Processes

- 18) Which of the following is NOT a PRINCE2 process?
- a) Controlling a Stage
  - b) Closing a Project
  - c) Consulting Corporate and Programme Management
  - d) Managing a Stage Boundary
- 19) 'Planning Quality' is part of which process?
- a) Starting up a Project
  - b) Initiating a Project
  - c) Directing a Project
  - d) Managing Product Delivery
- 20) Which of these is a specific technique described by PRINCE2?
- a) Change Management
  - b) Quality control
  - c) Product-Based Planning
  - d) Analysing Risks
- 21) What is the first task in Starting up a Project?
- a) Appoint the Executive and the Project Manager
  - b) Authorize the Project
  - c) Plan the initiation stage
  - d) Design and appoint the Project Management Team

- 22) Which of the following, newly created from Initiating a Project, is an output?
- a) **Project Plan**
  - b) Daily Log
  - c) Project Approach
  - d) Project Brief
- 23) Which of the following is not a process in Controlling a Stage?
- a) Reviewing the stage status
  - b) Report Highlights
  - c) **Plan the next Stage**
  - d) Review Work Package Status
- 24) Which of the following is not part of the Closing a Project process
- a) Prepare planned closure
  - b) Evaluate the Project
  - c) **Authorize project closure**
  - d) Recommend project closure

### Product-Based Planning

- 25) Which of the following products is not created within the Product-Based Planning technique?
- a) Product Breakdown Structure
  - b) Product Flow Diagram
  - c) Product Descriptions
  - d) **Product Checklist**

Congratulations, if you scored;

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Your PRINCE2® knowledge is not as good as it could be. At your present level you would not pass the PRINCE2® Foundation exam. As a first course of action you should consider attending an [AFA PRINCE2® Foundation course](#) before going any further.

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Although you have reasonable PRINCE2® knowledge you may find completing the PRINCE2® Foundation exam a struggle without some kind of prior training. Check out our [PRINCE2® Foundation and Practitioner Combined course](#).

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Well done, you should be able to complete a Foundation exam without any more training. Contact the office about options for the exam and further training, including the [PRINCE2® Practitioner Conversion course](#).

Please contact us if you require any further information via our website at <http://afaprojects.com/s93/Contact-AFA.html> or on 0845 6439 101.

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